

# Canadian BRM Programs, Private Insurance, and Contrasts with U.S. System

Alan P. Ker

Professor, Department of Food, Agricultural and Resource Economics  
OAC Research Chair in Agricultural Risk and Policy  
Director, Institute for the Advanced Study of Food and Agricultural Policy  
Managing Editor, *Canadian Journal of Agricultural Economics*

February 2021



# Institute for the Advanced Study of Food and Agricultural Policy - FARE Department, University of Guelph

*Primary focus is attracting competent students to the food and agricultural sectors.*

*Secondary focus is informing policy through research.*

- Trump to Biden: Implications for Canadian Agriculture (open access in *Canadian Journal of Agricultural Economics* - <https://onlinelibrary.wiley.com/journal/17447976>).
- COVID-19 and the Canadian Agriculture and Food Sectors: Thoughts from the Pandemic Onset (*Canadian Journal of Agricultural Economics* - <https://onlinelibrary.wiley.com/journal/17447976>).
- Modelling the Effects of ASF on Ontario's Hog Sector.
- Modelling Scenarios of Trade Liberalization in Canada's Dairy Industry.

# Past BRM Activities

## Canada

- Actuarial audit of AgriCorp for provincial auditors.

## United States

- USDA-RMA Research Advisory Committee.
- Standard reinsurance agreement between government and private insurers for USDA-RMA.
- Designed rating methodology of yield and area-based products for USDA-RMA.
- Designed coverage level rate relativities in APH program for USDA-RMA.
- Expert actuarial reviewer on numerous products for USDA-RMA.
- Designed retain-cede rating game for comparing rating methodologies used by USDA-RMA.

# Canadian BRM Institutions

- Canada is relatively unique in that agricultural policy does not belong exclusively to the federal government, they share that with provincial governments.
- Canada has roughly five year policy frameworks much like the U.S. farm bill
- Framework is negotiated between the federal and provincial governments with input from industry.
- Provincial Crown Corporations (BC, Alberta, Saskatchewan, Manitoba, Ontario, and PEI) administer much of BRM programs in Canada.

# BRM Seems to be Under Constant Review

- With good cause → biggest monetary outlay for domestic agricultural programs.
- Lots of questions to ask.
  - What flaws are with current suite of programs?
  - What are the alternatives programs?
  - What \$\$ are required for possible alternatives?
- **Changes (past and likely future) seem to be largely driven by the overall size of BRM budget.**

# BRM Alternatives

- Increase AgriStability coverage to GF1 levels
  - funded by government as in GF1
  - funded by increasing co-pay
  - funded by removing AgriInvest
  - funded by reducing AgriInsurance subsidies
  - funded by reserves
  - farmer pays the premium for the 70-85% coverage and government covers operating costs
  - combination of the above
- Introduce a shallow loss program
  - area based?
  - funded by producer premiums but operating costs are covered by governments much like Western Cattle Price Insurance Program
  - purely private?

# Alternatives

- Replace AgriStability with revenue insurance
  - issues of co-pay, coverage levels, and subsidization all remain
  - less transaction costs on farmers and government to determine and settle claims
- Replace AgriStability with an area margin or revenue program
  - basis risk
  - issues of co-pay, coverage levels, and subsidization all remain
  - less transaction costs on farmers and government to determine and settle claims
- Replace percentage based coverage levels with frequency based coverage levels
  - Guarantees would be based on 1/10, 2/10, or 3/10 year loss rather than a percent of expected yield, margin, revenue

# Current Involvement of Private Insurance Companies in Canadian Agriculture

- Property, fire, etc.
- Hail insurance
- Global Agricultural Risk Solutions and other private companies.
- Some provincial Crowns buy private reinsurance despite \$7.5 billion in fund surpluses.

Private yield, margin, and revenue insurance represents a very small part of the market - not just in Canada - but all countries (developed and developing).



# Why So Little Private Yield/Margin/Revenue Insurance?

## 1) Crowding Out?

- Private Insurance Charges
  - 1 pure premium
  - 2 return to capital that reflects inherent risk
  - 3 administrative and operating expenses
  - 4 reinsurance cost
- Public Insurance Charges
  - 1 pure premium
  - 2 reinsurance cost (only in Canada - very odd)

## 2) Always option to self insure

# Where Can Private Insurance Co-exist with Public Insurance

- Offerings to fill in gaps in public insurance (i.e., shallow loss coverage such as whole farm margin coverage above 70%).
  - most have chosen to self-insure for shallow losses but it can attract relatively risk adverse farmers that want additional insurance for public coverage gaps.
- Cherry pick farmers that are overcharged;
  - given high subsidies with public insurance farmers have to be significantly overcharged for private to be cheaper.
- Attract farmers that just do not want to purchase public insurance
- CAP incentivized private insurance by allowing private insurance premiums to count as eligible expense but private claims do not count against AgriStability payments.

## Contrasts with U.S. Crop Insurance - Programs

- U.S. government offers commodity specific yield insurance much like Canada's AgrilInsurance although farmers are allowed to sub-divide their farm into units. Subsidies are roughly equivalent.
- U.S. offers commodity specific revenue insurance and Canada does not.
- U.S. offers area yield and revenue insurance and Canada does not.
- U.S. offers a variety of shallow loss products and Canada does not.
- U.S. does not offer a program similar to AgrilInvest.

## Contrasts with US Crop Insurance - Institutions

- U.S. government sets or approves premium rates (like Canada).
- U.S. government approves which insurance products to offer (like Canada).
- Private insurers (and brokers) sell products to farmers *unlike* in Canada which uses provincial Crown Corporations to deliver the program.

## Contrasts with US Crop Insurance - Institutions

- U.S. government asymmetrically shares the underwriting gains/losses in a somewhat convoluted way with insurance companies so that they are incentive compatible. In Canada, all underwriting gains and losses are retained with the provincial Crown Corporations.
- US government does not purchase private reinsurance for their retained book of business whereas most of the provincial Crown Corporations do.
- Mechanism for private commodity groups to submit plans of insurance for consideration in the U.S. but not Canada.

# Provincial Crown Corporations - 2019/2020 (\$ millions)

Province	Fund Balances	Reinsurance Costs	A&O Expense as a % of Premium
British Columbia	n/a	n/a	n/a
Alberta	2,839.6	19.8	5.8%
Saskatchewan	2,336.2	24.7	7.4%
Manitoba	691.2	32.7	10.6%
Ontario	809.9	5.3	11.0%
Quebec	789.7	n/a	10.5%
Prince Edward Island	n/a	n/a	n/a
<b>Total</b>	<b>7,466.6</b>	<b>82.4</b>	<b>225.6</b>

Note: Fund reserves total more than 5 year BRM government budget.

# Provincial Crown Corporations - Notes

- Provincial Crown Corporations operate cheaper than the reimbursement for administrative and operating expenses to the private companies in the U.S.
- Provincial crown corporations that purchase private insurance represent the only public government in the developed world to purchase private reinsurance. FCC does not. USDA does not.
- Fund balances reflect that the actuarial rating methodology is biased towards accumulating surpluses much like a private insurance company rather than a public program.

# End

*Much of what was presented here is taken from an extended presentation (2 hours) titled “Canadian BRM Programs under Review: A Study of Syntax and Mythical Changes” at the Canadian Agricultural Economics Society 2020 policy conference.*

**Thanks for the invitation.**

aker@uoguelph.ca